



Project Management in the Fast Lane

Applying the Theory
of Constraints

Robert C. Newbold

The St. Lucie Press/APICS Series on Constraints Management

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of Constraints



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This cutting edge, "how to" manual details proven methods for turning chronically late, over budget, and under performing projects completely around. The author provides clear guidance on making practical and powerful breakthrough changes to the way you manage projects. It includes a complete discussion of an approach pioneered by Dr. Eli Goldratt called "Critical Chain Scheduling," the most significant new development in project scheduling in the last 40 years.

"At last! A book that documents what only a few companies know. Rob Newbold's book gives project managers the practical and hands-on detail they need to put Dr. Eliyahu M. Goldratt's TOC critical chain project management and scheduling breakthroughs to work."

— **Thomas B. McMullen, Jr.**

Vice President — Education Development (SIGs)

APICS—The Educational Society for Resource Management

Project Management in the Fast Lane: Applying the Theory of Constraints provides the reader with a practical approach to implementing Critical Chain Scheduling in organizations and it is a necessary companion to Eli Goldratt's new book entitled "Critical Chain". Where as Dr. Goldratt's book challenges the status quo in project management and creates an awareness of a better way, this book provides a map showing us how to get from where we are today to where we want to be. It is a must read for anyone who really wants to apply critical chain scheduling.

— **Wendell P. Simpson III, Ph.D.**

Chesapeake Consulting Inc.

[Former Professor, Air Force Institute of Technology]

"It is a rare event that such a knowledgeable and experienced practitioner in the Theory of Constraints and its applications shares his knowledge and deep understanding in book form. It is even rarer to find such an outstanding job of introducing basic concepts in a way that all of us can include and use them in our day to day management skills. When we do so in our projects the payoff will be dramatic in time, cost and in fulfilling our customers' expectations."

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"A very readable book providing a good balance between theory and practicality about the way the Theory of Constraints (TOC) can be applied to provide a true improvement to the scheduling and management of major projects—something not offered us for a very long time. These concepts are now yielding substantially better results for companies in a number of industries."

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